



CAIRN

MUNICIPAL PROJECTS

Strategy, implementation and experienced leadership for communities.

HELPING MUNICIPALITIES MOVE IMPORTANT PROJECTS FORWARD

Important municipal culture, heritage, arts, events and community projects often stall because staff are carrying full portfolios. Cairn provides strategy, implementation and interim leadership to move under-resourced work from intention to completion, adding specialists when required.

Who We Serve

- Small and mid-sized Alberta municipalities and public-serving organizations—especially CAOs and leaders in community services, culture, heritage, events, recreation and placemaking.

What We Do

- Culture, Heritage, Arts & Event Strategy
- Council-ready plans, policies, public engagement and implementation road maps.
- Public Art, Placemaking, Heritage & Community Facilities
- Project definition, funding, partnerships and coordination for civic and cultural initiatives.
- Special-Project Implementation & Interim Leadership
- Project delivery, cross-department coordination and temporary senior capacity.

EVIDENCE WE CAN DELIVER

- 16 years of municipal leadership, including Acting Director assignments across six service areas, approximately 130 staff and a \$13-million portfolio.
- Management of a \$1.5-million operating budget and more than \$2 million in capital work.
- More than \$3 million secured through grants, sponsorships, partnerships and community investment.
- Delivery of CHAMP II, the Veterans Memorial, Old Church Theatre stabilization, municipal heritage and public-art programs, and award-winning community events.
- National CBC production and public-communication experience.

Schedule a 20-minute conversation about an unfinished or under-resourced municipal project—and what it would take to complete it.

